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## An overview of the design and analysis of simulation experiments for sensitivity analysis

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### 8 Abstract

9 Sensitivity analysis may serve validation, optimization, and risk analysis of simulation models. This review surveys  
10 ‘classic’ and ‘modern’ designs for experiments with simulation models. Classic designs were developed for real, non-  
11 simulated systems in agriculture, engineering, etc. These designs assume ‘a few’ factors (no more than 10 factors) with  
12 only ‘a few’ values per factor (no more than five values). These designs are mostly incomplete factorials (e.g., frac-  
13 tionals). The resulting input/output (*I/O*) data are analyzed through polynomial metamodels, which are a type of linear  
14 regression models. Modern designs were developed for simulated systems in engineering, management science, etc.  
15 These designs allow ‘many factors (more than 100), each with either a few or ‘many’ (more than 100) values. These  
16 designs include group screening, Latin hypercube sampling (LHS), and other ‘space filling’ designs. Their *I/O* data are  
17 analyzed through second-order polynomials for group screening, and through Kriging models for LHS.  
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19 *Keywords:* Simulation; Regression; Scenarios; Risk analysis; Uncertainty modelling

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## 38 1. Introduction

39 Once simulation analysts have programmed a  
40 simulation model, they may use it for sensitivity  
41 analysis, which in turn may serve validation, opti-  
42 mization, and risk (or uncertainty) analysis for  
43 finding robust solutions. In this paper, I discuss  
44 how these analyses can be guided by the statistical  
45 theory on *Design Of Experiments* (DOE).

46 I assume that the reader is familiar with simu-  
47 lation—at the level of a textbook such as Law and  
48 Kelton (2000), including their chapter 12 on  
49 ‘Experimental design, sensitivity analysis, and  
50 optimization’. This assumption implies that the  
51 reader’s familiarity with DOE is restricted to ele-  
52 mentary DOE for simulation. In this article, I try to  
53 summarize that elementary DOE, and extend it.

54 Traditionally, experts in statistics and stochastic  
55 systems have focused on *tactical* issues in simula-  
56 tion; i.e., issues concerning the runlength of a  
57 steady-state simulation, the number of runs of a  
58 terminating simulation, variance reduction tech-  
59 niques (VRT), etc. I find it noteworthy that in the  
60 related area of *deterministic* simulation—where  
61 these tactical issues vanish—statisticians have been  
62 attracted to DOE issues; see the standard publica-  
63 tion by Koehler and Owen (1996). Few statisticians  
64 have studied random simulations. And only some  
65 simulation analysts have focused on *strategic* issues,  
66 namely which scenarios to simulate, and how to  
67 analyze the resulting *I/O* data.

Note the following terminology. Statisticians 68  
speak of ‘factors’ with ‘levels’ whereas simulation 69  
analysts speak of inputs or parameters with values. 70  
Statisticians talk about design points or runs, 71  
whereas simulationists talk about scenarios. 72

Two textbooks on classic DOE for simulation 73  
are Kleijnen (1975, 1987). An update is Kleijnen 74  
(1998). A bird-eye’s view of DOE in simulation is 75  
Kleijnen et al. (2003a), which covers a wider area 76  
than this review—without using any equations, ta- 77  
bles, or figures; this review covers a smaller area—in 78  
more detail. An article related to this one is Kleijnen 79  
(2004), focusing on Monte Carlo experiments in 80  
mathematical statistics instead of (dynamic) simu- 81  
lation experiments in Operations Research. 82

Classic articles on DOE in simulation are 83  
Schruben and Margolin (1978) and Donohue et al. 84  
(1993). Several tutorials have appeared in the 85  
*Winter Simulation Conference Proceedings*. 86

Classic DOE for real, non-simulated systems was 87  
developed for agricultural experiments in the 1930s, 88  
and—since the 1950s—for experiments in engi- 89  
neering, psychology, etc. In those real systems, it is 90  
impractical to experiment with ‘many’ factors; 91  
 $k = 10$  factors seems a maximum. Moreover, it is 92  
then hard to experiment with factors that have 93  
more than ‘a few’ values; five values per factor 94  
seems a maximum. 95

The remainder of this article is organized as 96  
follows. Section 2 covers the black box approach to 97  
simulation, and corresponding metamodels (espe- 98  
cially, polynomial and Kriging models); note that 99

100 ‘metamodels’ are also called response surfaces,  
 101 emulators, etc. Section 3 starts with simple meta-  
 102 models with a single factor for the M/M/1 simula-  
 103 tion; proceeds with designs for multiple factors  
 104 including Plackett–Burman designs for first-order  
 105 polynomial metamodels, and concludes with  
 106 screening designs for (say) hundreds of factors.  
 107 Section 4 introduces Kriging metamodels, which  
 108 provide exact interpolation in deterministic simu-  
 109 lation. These metamodels often use space-filling  
 110 designs, such as Latin hypercube sampling (LHS).  
 111 Section 5 discusses cross-validation of the meta-  
 112 model, to decide whether the metamodel is an  
 113 adequate approximation of the underlying simula-  
 114 tion model. Section 6 gives conclusions and further  
 115 research topics.

## 116 2. Black boxes and metamodels

117 DOE treats the simulation model as a black  
 118 box—not a white box. To explain the difference, I  
 119 consider an example, namely an M/1/1/ simulation.  
 120 A *white box* representation is

$$\bar{w} = \frac{\sum_{i=1}^I w_i}{I}, \quad (1a)$$

$$w_i = \max(w_{i-1} + s_{i-1} - a_i, 0), \quad (1b)$$

$$a_i = -\ln(r_{2i})/\lambda, \quad (1c)$$

$$s_{i-1} = -\ln(r_{2i-1})/\mu, \quad (1d)$$

$$w_1 = 0, \quad (1e)$$

126 with average waiting time as output in (1a); inter-  
 127 arrival times  $a$  in (1c); service times  $s$  in (1d);  
 128 pseudo-random numbers (PRN)  $r$  in (1c) and (1d);  
 129 empty starting (or initial) conditions in (1e); and the  
 130 well-known single-server waiting-time formula in  
 131 (1b).

132 This white box representation may be analyzed  
 133 through perturbation analysis and score function  
 134 analysis in order to estimate the gradient (for local  
 135 sensitivity analysis) and use that estimate for opti-  
 136 mization; see Spall (2003). I, however, shall not  
 137 follow that approach.

A *black box* representation of this M/M/1  
 example is

$$\bar{w} = w(\lambda, \mu, r_0), \quad (2)$$

where  $w(\cdot)$  denotes the mathematical function  
 implicitly defined by the computer simulation pro-  
 gram implementing (1a)–(1e);  $r_0$  denotes the seed of  
 the PRN.

One possible *metamodel* of the black box model  
 in (2) is a Taylor series approximation—cut off after  
 the first-order effects of the two factors,  $\lambda$  and  $\mu$ :

$$y = \beta_0 + \beta_1\lambda + \beta_2\mu + e, \quad (3)$$

where  $y$  is the metamodel predictor of the simula-  
 tion output  $\bar{w}$  in (2);  $\beta' = (\beta_0, \beta_1, \beta_2)$  denotes the  
 parameters of the metamodel in (3), and  $e$  is the  
 noise—which includes both *lack of fit* of the meta-  
 model and *intrinsic noise* caused by the PRN.

Besides (3), there are many alternative meta-  
 models. For example, a simpler metamodel is

$$y = \beta_0 + \beta_1x + e, \quad (4)$$

where  $x$  is the traffic rate—in queueing theory  
 usually denoted by  $\rho$ :

$$x = \rho = \frac{\lambda}{\mu}. \quad (5)$$

This combination of the two original factors  
 $(\lambda, \mu)$  into a single factor ( $\rho$ )—inspired by queueing  
 theory—illustrates the use of *transformations*. An-  
 other useful transformation may be a logarithmic  
 one: replacing  $y$ ,  $\mu$ , and  $\lambda$  by,  $\log(y)$ ,  $\log(\lambda)$ , and  
 $\log(\mu)$  in (3) makes the first-order polynomial  
 approximate relative changes; i.e., the regression  
 parameters  $\beta_1$  and  $\beta_2$  become elasticity coefficients.

There are many—more complex—types of  
 metamodels. Examples are Kriging models, neural  
 nets, radial basis functions, splines, support vector  
 regression, and wavelets; see Clarke et al. (2003)  
 and Antoniadis and Pham (1998). I, however, will  
 focus on two types that have established a track  
 record in random and deterministic simulation  
 respectively:

- linear regression models (see Section 3)
- Kriging (see Section 4).

178 To estimate the parameters of whatever meta-  
 179 model, the analysts must *experiment* with the sim-  
 180 ulation model; i.e., they must change the inputs (or  
 181 factors) of the simulation, run the simulation, and  
 182 analyze the resulting *I/O* data. This experimenta-  
 183 tion is the topic of the next sections.

184 **3. Linear regression metamodels and DOE**

185 *3.1. Simplest metamodels for M/M/1 simulations*

186 I start with the simplest metamodel, namely a  
 187 first-order polynomial with a single factor; see (4).  
 188 Elementary mathematics proves that—to fit such a  
 189 straight line—it suffices to have two *I/O* observa-  
 190 tions; also see ‘local area 1’ in Fig. 1. It can be  
 191 proven that selecting those two values as far apart  
 192 as ‘possible’ gives the ‘best’ estimator of the  
 193 parameters in (4). In other words, if within the local  
 194 area the fitted first-order polynomial gives an er-  
 195 ror—denoted by  $e$  in (4)—that has zero mean (so  
 196 the polynomial is an ‘adequate’ or ‘valid’ approxi-  
 197 mation; i.e., it shows no ‘lack of fit’), then the  
 198 parameter estimator is unbiased with minimum  
 199 variance.

200 In practice, the analysts do not know over which  
 201 *experimental area* a first-order polynomial is a ‘val-  
 202 id’ metamodel. This validity depends on the goals  
 203 of the simulation study; see Kleijnen and Sargent  
 204 (2000).

205 So the analysts may start with a *local* area, and  
 206 simulate the two (locally) extreme input values. Let  
 207 us denote these two extreme values by  $-1$  and  $+1$ ,

which implies the following *standardization* (also  
 called coding, linear transformation):

$$x = \frac{\rho - \bar{\rho}}{(\rho_{\max} - \rho_{\min})/2}, \tag{6}$$

where  $\bar{\rho} = (\rho_{\max} + \rho_{\min})/2$  denotes the average  
 traffic rate in the (local) experiment.

The Taylor series argument implies that—as the  
 experimental area gets bigger (see ‘local area 2’ in  
 Fig. 1)—a better metamodel may be a second-order  
 polynomial

$$y = \beta_0 + \beta_1 x + \beta_2 x^2 + e. \tag{7}$$

Obviously, estimation of the three parameters in (7)  
 requires at least the simulation of three input val-  
 ues. Indeed, DOE provides designs with three val-  
 ues per factor (for example,  $3^k$  designs; see Section  
 3). However, most publications on DOE in simu-  
 lation discuss *Central Composite Designs* (CCD),  
 which have five values per factor; see Kleijnen  
 (1975).

I emphasize that the second-order polynomial in  
 (7) is nonlinear in  $x$  (the regression variables), but  
*linear* in  $\beta$  (the parameters to be estimated). Con-  
 sequently, such a polynomial metamodel is a type of  
*linear regression* model.

Finally, when the experimental area covers the  
*whole* area in which the simulation model is valid  
 ( $0 < \rho < 1$ ), then other *global* metamodels become  
 relevant. For example, Kleijnen and Van Beers  
 (2003a) find that a *Kriging* metamodel outperforms  
 a second-order polynomial.

Note that Zeigler et al. (2000) call the experi-  
 mental area the ‘experimental frame’. I call it the

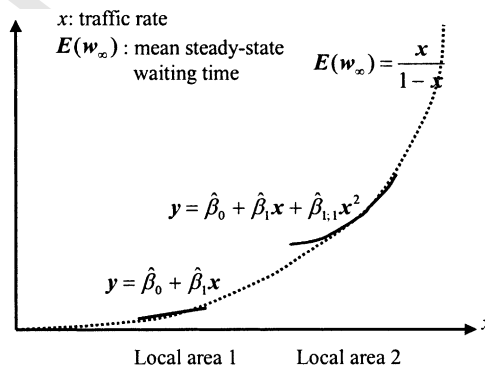


Fig. 1. M/M/1 example.

239 domain of admissible scenarios, given the goals of  
240 the simulation study.

241 I conclude that *lessons* learned from this simple  
242 M/M/1 model, are:

- 243 (i) The analysts should decide whether they want to  
244 experiment *locally* or *globally*.  
245 (ii) Given that decision, they should select a specific  
246 *metamodel type*; for example, a low-order poly-  
247 nomial or a Kriging model.

### 248 3.2. Metamodel with multiple factors

249 Let us now consider a metamodel with  $k$  factors;  
250 for example, (4) implies  $k = 1$ , whereas (3) implies  
251  $k = 2$ . The following design is most popular, even  
252 though it is inferior: *change one factor at a time*; see  
253 Fig. 2 and the columns denoted by  $x_1$  and  $x_2$  in  
254 Table 1. In that design the analysts usually start  
255 with the ‘base’ scenario, denoted by the row (0, 0).  
256 Then the next two scenarios that they run are (1, 0)  
257 and (0, 1).

258 In such a design, the analysts cannot estimate the  
259 *interaction* between the two factors. Indeed, Table 1  
260 shows that the estimated interaction (say)  $\beta_{1,2}$  is  
261 *confounded* with the estimated intercept  $\beta_0$ ; i.e., the  
262 columns for the corresponding regression variables  
263 are linearly dependent. (Confounding remains when  
264 the base values are denoted not by zero but by one;  
265 then these two columns become identical.)

266 In practice, analysts often study each factor at  
267 *three levels* (denoted by  $-1, 0, +1$ ) in their one-at-a-

Table 1  
One-factor-at-a-time design for two factors, and possible regression variables

Scenario	$x_0$	$x_1$	$x_2$	$x_1x_2$
1	1	0	0	0
2	1	1	0	0
3	1	0	1	0

time design. However, two levels suffice to estimate  
a first-order polynomial metamodel—as we saw in  
Section 3.1.

To enable the estimation of *interactions*, the  
analysts must change factors *simultaneously*. An  
interesting problem arises if  $k$  increases from two to  
three. Then Fig. 2 becomes Fig. 3—which does not  
show the output  $w$ , since it would require a fourth  
dimension; instead  $x_3$  replaces  $w$ . And Table 1 be-  
comes Table 2. The latter table shows the  $2^3$  fac-  
torial design; i.e., each of the three factors has two  
values, and the analysts simulate all the combina-  
tions of these values. To simplify the notation, the  
table shows only the signs of the factor values, so  $-$   
means  $-1$  and  $+$  means  $+1$ . The table further shows  
possible regression variables, using the symbols ‘0’  
through ‘1.2.3’—to denote the indexes of the  
regression variables  $x_0$  (which remains 1 in all sce-  
narios) through  $x_1x_2x_3$ . Further, I point out that  
each column is *balanced*; i.e., each column has four  
plusses and four minuses—except for the dummy  
column.

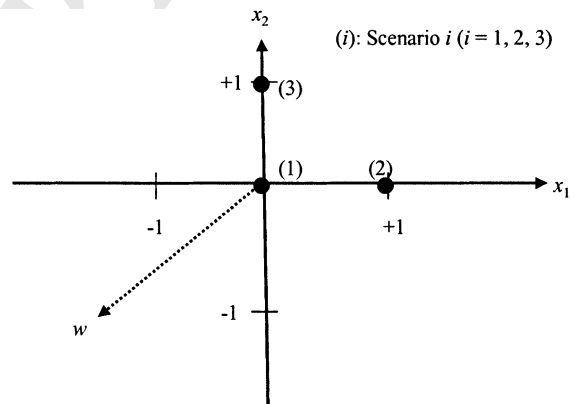


Fig. 2. One-factor-at-a-time design for two factors.

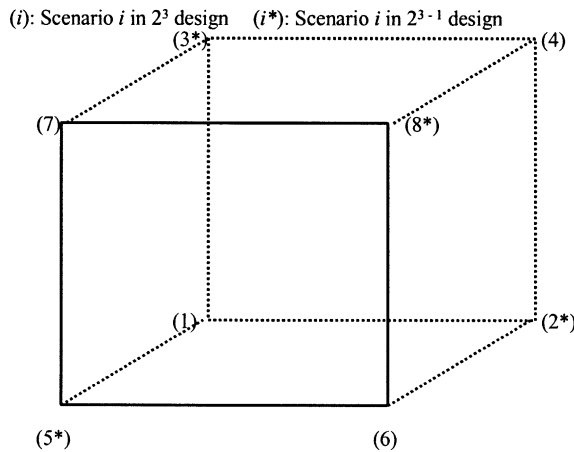


Fig. 3. The  $2^3$  design.

Table 2  
The  $2^3$  design and possible regression variables

Scenario	0	1	2	3	1.2	1.3	2.3	1.2.3
1	+	-	-	-	+	+	+	-
2	+	+	-	-	-	-	+	+
3	+	-	+	-	-	+	-	+
4	+	+	+	-	+	-	-	-
5	+	-	-	+	+	-	-	+
6	+	+	-	+	-	+	-	-
7	+	-	+	+	-	-	+	-
8	+	+	+	+	+	+	+	+

290 The  $2^3$  design enables the estimation of all eight  
 291 parameters of the following metamodel, which is a  
 292 third-order polynomial that is *incomplete*; i.e., some  
 293 parameters are assumed zero:

$$y = \beta_0 + \sum_{j=1}^3 \beta_j x_j + \sum_{j=1}^2 \sum_{j'>j}^3 \beta_{j,j'} x_j x_{j'} + \beta_{1,2,3} x_1 x_2 x_3 + e. \tag{8}$$

295 Indeed, the  $2^3$  design implies a matrix of regression  
 296 variables  $X$  that is *orthogonal*

$$(X'X) = nI, \tag{9}$$

298 where  $n$  denotes the number of scenarios simulated;  
 299 for example, Table 2 implies  $n = 8$ . Hence the or-  
 300 dinary least squares (OLS) estimator

$$\hat{\beta} = (X'X)^{-1} X'w \tag{10}$$

302 simplifies for the  $2^3$  design—which implies (9)—to  
 303  $\hat{\beta} = X'w/8$ .

The *covariance matrix* of the (linear) OLS esti- 304  
 305 mator given by (10) is

$$\text{cov}(\hat{\beta}) = [(X'X)^{-1} X'] \text{cov}(w) \times [(X'X)^{-1} X']'. \tag{11}$$

In case of *white noise*; i.e., 307

$$\text{cov}(w) \in \sigma^2 I, \tag{12}$$

(11) reduces to the well-known formula 309

$$\text{cov}(\hat{\beta}) = \sigma^2 (X'X)^{-1}. \tag{13}$$

However, I claim that in practice this white noise 311  
 312 assumption does not hold:

- (i) The output variances change as the input (sce- 313  
 314 nario) changes so the assumed common variance  
 $\sigma^2$  in (12) does not hold. This is called *variance* 315  
*heterogeneity*. (Well-known examples are queuing 316  
 models, which have both the mean and the 317

318 variance of the waiting time increase as the traf-  
 319 fic rate increases; see Cheng and Kleijnen, 1999.)  
 320 (ii) Often the analysts use *common random numbers*  
 321 (CRN) so the assumed diagonality of the matrix  
 322 in (12) does not hold.  
 323 Therefore I conclude that the analysts should  
 324 choose between the following two options.

- 325 (i) Continue to apply the OLS *point* estimator (10),  
 326 but use the *covariance* formula (11) instead of  
 327 (13).  
 328 (ii) Switch from OLS to *generalized least squares*  
 329 (GLS) with estimated  $\text{cov}(\mathbf{w})$  based on  $m > n$   
 330 replications (using different PRN); for details  
 331 see Kleijnen (1992, 1998).

332 The variances of the estimated regression  
 333 parameters—which are on the main diagonal in  
 334 (11)—can be used to test statistically whether some  
 335 factors have zero effects. However, I emphasize that  
 336 a *significant* factor may be *unimportant*—practically  
 337 speaking. If the factors are scaled between  $-1$  and  
 338  $+1$  (see the transformation in (6)), then the esti-  
 339 mated effects quantify the order of importance. For  
 340 example, in a first-order polynomial metamodel the  
 341 factor estimated to be the most important factor is  
 342 the one with the highest absolute value for its esti-  
 343 mated effect. Also see Bettonvil and Kleijnen  
 344 (1990).

### 345 3.3. Fractional factorials and other incomplete de- 346 signs

347 The incomplete third-order polynomial in (8)  
 348 included a third-order effect, namely  $\beta_{1,2,3}$ . Standard  
 349 DOE textbooks include the definition and estima-

tion of such high-order interactions. However, the  
 following claims may be made:

1. High-order effects are hard to interpret. 352
2. These effects often have negligible magnitudes. 353

Claim # 1 seems obvious. If claim #2 holds, then  
 the analysts may simulate fewer scenarios than  
 specified by a full factorial (such as the  $2^3$  design).  
 For example, if indeed  $\beta_{1,2,3}$  is zero, a  $2^{3-1}$  fractional  
 factorial design suffices. A possible  $2^{3-1}$  design is  
 shown in Table 2, deleting the four rows (scenarios)  
 that have a minus sign in the 1.2.3 column (rows 1,  
 4, 6, 7). In other words, only a *fraction*—namely  $2^{-1}$   
 of the  $2^3$  full factorial design—is simulated. This  
 design corresponds with the points denoted by the  
 symbol \* in Fig. 3. Note that this figure has the  
 following geometrically property: each scenario  
 corresponds with a vertex that cannot be reached  
 via a single edge of the cube.

This  $2^{3-1}$  design has two identical columns,  
 namely the 1.2.3 column (which has four plusses)  
 and the dummy column 0 (which obviously has four  
 plusses). Hence, the corresponding two effects are  
 confounded—but  $\beta_0$  is assumed zero, so this con-  
 founding can be ignored!

Sometimes a *first-order polynomial* metamodel  
 suffices. For example, in the (sequential) optimiza-  
 tion of black-box simulation models the analysts  
 may use a first-order polynomial to estimate the  
 local gradient; see Angün et al. (2002). Then a  $2^{k-p}$   
 design suffices with the biggest  $p$  value such that  
 $2^{k-p} > k$ . An example is:  $k = 7$  and  $p = 4$  so only  
 eight scenarios are simulated; see Table 3. This table  
 shows that the first three factors (labeled 1, 2, and 3)  
 form a full factorial  $2^3$  design; the symbol '4 = 1.2'

Table 3  
 A  $2^{7-4}$  design

Scenario	1	2	3	4 = 1.2	5 = 1.3	6 = 2.3	7 = 1.2.3
1	-	-	-	+	+	+	-
2	+	-	-	-	-	+	+
3	-	+	-	-	+	-	+
4	+	+	-	+	-	-	-
5	-	-	+	+	-	-	+
6	+	-	+	-	+	-	-
7	-	+	+	-	-	+	-
8	+	+	+	+	+	+	+



448 Some designs *aggregate* the  $k$  individual factors into  
 449 groups of factors. It may then happen that the ef-  
 450 fects of individual factors cancel out, so the analysts  
 451 would erroneously conclude that all factors within  
 452 that group are unimportant. The solution is to de-  
 453 fine the  $-1$  and  $+1$  levels of the individual factors  
 454 such that all first-order effects are *non-negative*. As  
 455 an example, let us return to the metamodel for the  
 456 M/M/1 simulation in (3), which treats the arrival  
 457 and service rates as individual factors. Then the  
 458 value  $-1$  of the arrival rate denotes the lowest value  
 459 in the experimental area so waiting time tends to be  
 460 low. The value  $-1$  of the service rate is its high  
 461 value, so again waiting time tends to be low. My  
 462 experience is that in practice the users do know the  
 463 direction of the first-order effects of individual fac-  
 464 tors—not only in queueing simulations but also in  
 465 other types (e.g., an ecological simulation with  
 466 nearly 400 factors discussed by Bettonvil and  
 467 Kleijnen, 1996).

468 There are several types of group screening de-  
 469 signs; for a recent survey including references, I  
 470 refer to Kleijnen et al. (2003b). Here I focus on the  
 471 most efficient type, namely *sequential bifurcation*  
 472 (abbreviated to SB).

473 SB is so efficient because it is a *sequential* design.  
 474 SB starts with only two scenarios, namely, one  
 475 scenario with all individual factors at  $-1$ , and a  
 476 second scenario with all factors at  $+1$ . Comparing  
 477 the outputs of these two extreme scenarios requires  
 478 only two replications because the aggregated effect  
 479 of the group factor is huge compared with the  
 480 intrinsic noise (caused by the PRN). In the next  
 481 step, SB splits—*bifurcates*—the factors into two  
 482 groups. There are several heuristic rules to decide  
 483 on how to assign factors to groups (again see  
 484 Kleijnen et al., 2003b). Comparing the outputs of  
 485 the third scenario with the outputs of the preceding  
 486 scenarios enables the estimation of the aggregated  
 487 effect of the individual factors within a group.  
 488 Groups—and all its individual factors—are elimi-  
 489 nated from further experimentation as soon as the  
 490 group effect is statistically unimportant. Obviously,  
 491 the groups get smaller as SB proceeds sequentially.  
 492 SB stops when the first-order effects of all important  
 493 individual factors are estimated. In the supply-chain  
 494 simulation only 11 of the 92 factors are classified as

important. This shortlist of important factors is  
 further investigated to find a robust solution.

#### 4. Kriging metamodels

Let us return to the M/M/1 example in Fig. 1. If  
 the analysts are interested in the  $I/O$  behavior  
 within ‘local area 1’, then a first-order polynomial  
 such as (4) may be adequate. Maybe, a second-or-  
 der polynomial such as (7) is required to get an  
 valid metamodel in ‘local area 2’, which is larger  
 and covers a steeper part of the  $I/O$  function.  
 However, Kleijnen and Van Beers (2003a) show  
 that the latter metamodel gives very poor predic-  
 tions compared with a Kriging metamodel.

Kriging has been often applied in deterministic  
 simulation models. Such simulations are used for  
 computer aided engineering (CAE) in the develop-  
 ment of airplanes, automobiles, computer chips,  
 computer monitors, etc.; see Sacks et al. (1989)’s  
 pioneering article, and—for an update—see Simp-  
 son et al. (2001).

For random simulations (including discrete-  
 event simulations) there are hardly any applications  
 yet. First, I explain the basics of Kriging; then DOE  
 aspects.

##### 4.1. Kriging basics

Kriging is named after the South-African mining  
 engineer D.G. Krige. It is an *interpolation* method  
 that predicts unknown values of a random process;  
 see the classic Kriging textbook Cressie (1993).  
 More precisely, a Kriging prediction is a weighted  
 linear combination of all output values already  
 observed. These weights depend on the distances  
 between the input for which the output is to be  
 predicted and the inputs already simulated. Kriging  
 assumes that *the closer the inputs are, the more  
 positively correlated the outputs are*. This assump-  
 tion is modeled through the correlogram or the  
 related variogram, discussed below.

Note that in deterministic simulation, Kriging  
 has an important advantage over linear regression  
 analysis: Kriging is an *exact* interpolator; that is,  
 predicted values at observed input values are ex-  
 actly equal to the simulated output values.

538 The simplest type of Kriging (to which I limit  
539 this review) assumes the following *metamodel* (also  
540 see (4) with  $\mu = \beta_0$  and  $\beta_1 = 0$ ):

$$y = \mu + e \tag{14a}$$

542 with

$$E(e) = 0, \quad \text{var}(e) = \sigma^2, \tag{14b}$$

544 where  $\mu$  is the mean of the stochastic process  $y(\cdot)$ ,  
545 and  $e$  is the additive noise, which is assumed to have  
546 zero mean and constant finite variance  $\sigma^2$  (further-  
547 more, many authors assume normality). Kriging  
548 further assumes a *stationary covariance process*; i.e.,  
549 the process  $y(\cdot)$  has constant mean and constant  
550 variance, and the covariances of  $y(\mathbf{x} + \mathbf{h})$  and  $y(\mathbf{x})$   
551 depend only on the distance between their inputs,  
552 namely the lag  $|\mathbf{h}| = |(\mathbf{x} + \mathbf{h}) - (\mathbf{x})|$ .

553 The Kriging *predictor* for the unobserved input  
554  $\mathbf{x}_0$ —denoted by  $\hat{y}(\mathbf{x}_0)$ —is a weighted linear combi-  
555 nation of all the  $n$  simulation output data:

$$\hat{y}(\mathbf{x}_0) = \sum_{i=1}^n \lambda_i \cdot y(\mathbf{x}_i) = \boldsymbol{\lambda}' \cdot \mathbf{y} \tag{15a}$$

557 with

$$\sum_{i=1}^n \lambda_i = 1, \tag{15b}$$

559 where  $\boldsymbol{\lambda} = (\lambda_1, \dots, \lambda_n)'$  and  $\mathbf{y} = (y_1, \dots, y_n)'$ .

560 To quantify the weights  $\boldsymbol{\lambda}$  in (15), Kriging derives  
561 the *best linear unbiased estimator* (BLUE), which  
562 minimizes the mean squared error (MSE) of the  
563 predictor:

$$\text{MSE}(\hat{y}(\mathbf{x}_0)) = E((y(\mathbf{x}_0) - \hat{y}(\mathbf{x}_0))^2)$$

565 with respect to  $\boldsymbol{\lambda}$ . Obviously, these weights depend  
566 on the covariances mentioned below (14). Cressie  
567 (1993) characterizes these covariances through the  
568 *variogram*, defined as  $2\gamma(\mathbf{h}) = \text{var}(y(\mathbf{x} + \mathbf{h}) - y(\mathbf{x}))$ .  
569 (I follow Cressie (1993), who uses variograms to  
570 express covariances, whereas Sacks et al. (1989) use  
571 correlation functions.) It can be proven that the  
572 *optimal weights* in (15) are

$$\boldsymbol{\lambda}' = \left( \boldsymbol{\gamma} + \mathbf{1} \frac{\mathbf{1}'\boldsymbol{\Gamma}^{-1}\boldsymbol{\gamma}}{\mathbf{1}'\boldsymbol{\Gamma}^{-1}\mathbf{1}} \right)' \boldsymbol{\Gamma}^{-1} \tag{16}$$

574 with the following symbols:  $\boldsymbol{\gamma}$ : vector of the  $n$   
575 (co)variances between the output at the new input

$\mathbf{x}_0$  and the outputs at the  $n$  old inputs, so  
 $\boldsymbol{\gamma} = (\gamma(\mathbf{x}_0 - \mathbf{x}_1), \dots, \gamma(\mathbf{x}_0 - \mathbf{x}_n))'$ ,  $\boldsymbol{\Gamma}$ :  $n \times n$  matrix of  
the covariances between the outputs at the  $n$  old  
inputs—with element  $(i, j)$  equal to  $\gamma(\mathbf{x}_i - \mathbf{x}_j)$ , and  
 $\mathbf{1}$ : vector of  $n$  ones. **580**

I point out that the optimal weights in (16) vary  
with the input value for which output is to be pre-  
dicted (see  $\boldsymbol{\gamma}$ ), whereas linear regression uses the  
same estimated metamodel (with  $\hat{\boldsymbol{\beta}}$ ) for all inputs to  
be predicted. (A forthcoming paper discusses the  
fact that the weights  $\boldsymbol{\lambda}$  are estimated via the esti-  
mated covariances  $\boldsymbol{\gamma}$  and  $\boldsymbol{\Gamma}$ , so the Kriging predictor  
is actually a non-linear random variable; see,  
Kleijnen et al., 2004.) **589**

#### 4.2. Designs for Kriging **590**

The most popular design type for Kriging is  
*LHS*. This design type was invented by McKay et  
al. (1979) for deterministic simulation models.  
Those authors did not analyze the *I/O* data by  
Kriging (but they did assume *I/O* functions more  
complicated than the polynomial models in classic  
DOE). Nevertheless, LHS is much applied in Kri-  
ging nowadays, because LHS is a simple technique  
(it is part of spreadsheet add-ons such as @Risk). **599**

LHS offers *flexible* design sizes  $n$  (number of  
scenarios simulated) for any number of simulation  
inputs,  $k$ . An example is shown for  $k = 2$  and  $n = 4$   
in Table 5 and Fig. 4, which are constructed as  
follows. **604**

1. The table illustrates that LHS divides each input  
range into  $n$  intervals of equal length, numbered  
from 1 to  $n$  (the example has  $n = 4$ ; see the num-  
bers in the last two columns); i.e., the number of  
values per input can be much larger than in  
Plackett–Burman designs or CCD. **610**

Table 5  
A LHS design for two factors and four scenarios

Scenario	Interval factor 1	Interval factor 2
1	2	1
2	1	4
3	4	3
4	3	2

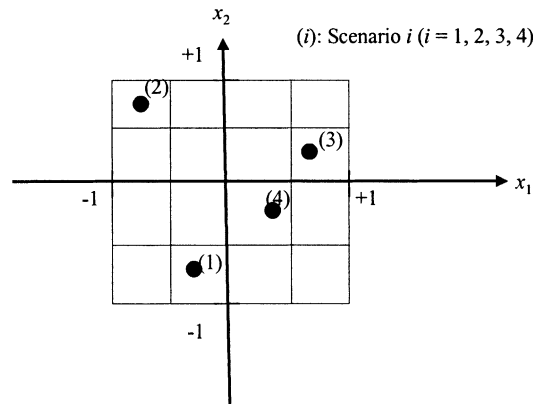


Fig. 4. A LHS design for two factors and four scenarios.

611 2. Next, LHS places these integers  $1, \dots, n$  such  
 612 that each integer appears exactly once in each  
 613 row and each column of the design. (This ex-  
 614 plains the term ‘Latin hypercube’: it resembles  
 615 Latin squares in classic DOE.)

616 Within each cell of the design in the table, the  
 617 exact input value may be sampled uniformly; see  
 618 Fig. 4. (Alternatively, these values may be placed  
 619 systematically in the middle of each cell. In risk  
 620 analysis, this uniform sampling may be replaced by  
 621 sampling from some other distribution for the input  
 622 values.)

623 Because LHS implies randomness, its result may  
 624 happen to be an *outlier*. For example, it might  
 625 happen—with small probability—that in Fig. 4 all  
 626 scenarios lie on the main diagonal, so the values of  
 627 the two inputs have a correlation coefficient of  $-1$ .  
 628 Therefore, the LHS may be adjusted to become  
 629 (nearly) orthogonal; see Ye (1998).

630 We may also compare classic designs and LHS  
 631 geometrically. Fig. 3 illustrates that many classic  
 632 designs consist of corners of  $k$ -dimensional cubes.  
 633 These designs imply simulation of *extreme scenar-*  
 634 *ios*. LHS, however, has better *space filling* proper-  
 635 ties. (In risk analysis, the scenarios fill the space  
 636 according to a—possibly non-uniform—distribu-  
 637 tion.)

638 This space filling property has inspired many  
 639 statisticians to develop related designs. One type  
 640 maximizes the minimum Euclidean distance be-  
 641 tween any two points in the  $k$ -dimensional experi-

mental area. Other designs minimize the maximum  
 642 distance. See Koehler and Owen (1996), Santner et  
 643 al. (2003), and also Kleijnen et al. (2003a). 644

## 5. Cross-validation of metamodels 645

Whatever metamodel is used (polynomial, Kri- 646  
 647 ging, etc.), the analysts should validate that mod-  
 648 el—once its parameters have been estimated.  
 649 Kleijnen and Sargent (2000) discuss many criteria.  
 650 In this review, I focus on the question: does the  
 651 metamodel give *adequate predictions*? To answer  
 652 this question, I discuss cross-validation for linear  
 653 regression; after that discussion, it will be obvious  
 654 how cross-validation also applies to other meta-  
 655 model types. I explain a different validation proce-  
 656 dure for linear regression models in the Appendix  
 657 A.

I assume that the analysts use OLS to estimate  
 658 the regression parameters; see (10). This yields the  $n$   
 659 classic regression predictors for the  $n$  scenarios im-  
 660 plied by  $X$  in (10): 661

$$\hat{Y} = X\hat{\beta} \quad (17)$$

However, the analysts can also compute regression  
 663 predictors through *cross-validation*, as follows. 664

1. Delete  $I/O$  combination  $i$  from the complete set  
 of  $n$  combinations. I suppose that this  $i$  ranges  
 from 1 through  $n$ , which is called *leave-one-out*  
*cross-validation*. I assume that this procedure re-

sults in  $n$  non-singular matrixes, each with  $n - 1$  rows (say)  $X_{-i}$  ( $i = 1, 2, \dots, n$ ). To satisfy this assumption, the original matrix  $X (= X_{-0})$  must satisfy  $n > q$  where  $q$  denotes the number of regression parameters. Counter-examples are the saturated designs in Tables 3 and 4; the solution is to experiment with one factor less or to add one scenario (e.g., the scenario with all coded  $x$ -values set to zero, which is the base scenario).

- 679 2. Next the analysts *recompute* the OLS estimator  
680 of the regression parameters  $\beta$ ; i.e., they use  
681 (10) with  $X_{-i}$  and (say)  $w_{-i}$  to get  $\hat{\beta}_{-i}$ .
- 682 3. Substituting  $\hat{\beta}_{-i}$  (which results from step 2) for  $\hat{\beta}$   
683 in (17) gives  $\hat{y}_i$ , which denotes the *regression pre-*  
684 *dictor* for the scenario deleted in step 1.
- 685 4. Executing the preceding three steps for all sce-  
686 narios gives  $n$  predictions  $\hat{y}_i$ .
- 687 5. These  $\hat{y}_i$  can be compared with the correspond-  
688 ing simulation outputs  $w_i$ . This comparison  
689 may be done through a *scatter plot*. The analysts  
690 may eyeball that plot to decide whether they find  
691 the metamodel acceptable.

692 Case studies using this cross-validation proce-  
693 dure are Vonk Noordegraaf (2002) and Van Gro-  
694 enendaal (1998).

## 695 6. Conclusion and further research

696 Because simulation—treated as a black box—  
697 implies *experimentation* with a model, DOE is  
698 essential. In this review, I discussed both *classic*  
699 DOE for *polynomial* regression metamodels and  
700 modern DOE (including LHS) for other meta-  
701 models such as Kriging models. The simpler the  
702 metamodel is, the fewer scenarios need to be sim-  
703 ulated.

704 I did not discuss so-called *optimal designs* be-  
705 cause these designs use statistical assumptions (such  
706 as white noise) that I find too unrealistic. A recent  
707 discussion of optimal DOE—including references—  
708 is Spall (2003).

709 Neither did I discuss the designs in Taguchi  
710 (1987), as I think that the classic and modern de-  
711 signs that I did discuss are superior. Nevertheless, I  
712 believe that Taguchi's concepts—as opposed to his

713 statistical techniques—are important. In practice,  
714 the 'optimal' solution may break down because the  
715 environment turns out to differ from the environ-  
716 ment that the analysts assumed when deriving the  
717 optimum. Therefore they should look for a 'robust'  
718 solution. For further discussion I refer to Kleijnen  
719 et al. (2003a).

720 Because of space limitations, I did not discuss  
721 *sequential* DOE, except for SB and two-stage reso-  
722 lution IV designs—even though the sequential nat-  
723 ure of simulation experiments (caused by the  
724 computer architecture) makes such designs very  
725 attractive. See Jin et al. (2002), Kleijnen et al.  
726 (2003a), and Kleijnen and Van Beers (2003b).

727 An interesting research question is: how much  
728 computer time should analysts spend on *replication*;  
729 how much on exploring *new* scenarios?

730 Another challenge is to develop designs that  
731 explicitly account for *multiple outputs*. This may be  
732 a challenge indeed in SB (depending on the output  
733 selected to guide the search, different paths lead to  
734 the individual factors identified as being important).  
735 In practice, multiple outputs are the rule in simu-  
736 lation; see Kleijnen and Smits (2003) and also  
737 Kleijnen et al. (2003a).

738 The application of *Kriging* to *random* simulation  
739 models seems a challenge. Moreover, corresponding  
740 software needs to be developed. Also see Lophaven  
741 et al. (2002).

742 Comparison of various metamodel types and  
743 their designs remains a major problem. For exam-  
744 ple, Meckesheimer et al. (2001) compare radial ba-  
745 sis, neural net, and polynomial metamodels. Clarke  
746 et al. (2003) compare low-order polynomials, radial  
747 basis functions, Kriging, splines, and support vector  
748 regression. Alam et al. (2003) found that LHS gives  
749 the best neural-net metamodels. Comparison of  
750 screening designs has hardly been done; see Kleij-  
751 nen et al. (2003a,b).

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756

## 757 Appendix A. Alternative validation test of linear 758 regression metamodel

759 Instead of the cross-validation procedure dis-  
760 cussed in Section 5, I propose the following test—  
761 which applies only to linear regression metamodels  
762 (not to other types of metamodels); also see Kleij-  
763 nen (1992).

764 The accuracy of the predictor for the new sce-  
765 nario  $\mathbf{x}_{n+1}$  based on (17) may be quantified by its  
766 variance

$$\text{var}(\hat{\mathbf{y}}_{n+1}) = \mathbf{x}'_{n+1} \text{cov}(\hat{\boldsymbol{\beta}}) \mathbf{x}_{n+1}, \quad (\text{A.1})$$

768 where  $\text{cov}(\hat{\boldsymbol{\beta}})$  was given by (13) in case of white  
769 noise. For more realistic cases, I propose that  
770 analysts replicate each scenario (say)  $m$  times with  
771 non-overlapping PRN and  $m > 1$ , and get  $m$  esti-  
772 mates (say)  $\hat{\boldsymbol{\beta}}_r (r = 1, \dots, m)$  of the regression  
773 parameters. From these estimates they can estimate  
774  $\text{cov}(\hat{\boldsymbol{\beta}})$  in (A.1). (The non-overlapping PRN reduce  
775 the  $q \times q$  matrix  $\text{cov}(\hat{\boldsymbol{\beta}})$  to a diagonal matrix with  
776 the elements  $\text{var}(\hat{\beta}_j)$ ,  $j = 1, \dots, q$ , on the main  
777 diagonal; CRN is allowed.) Note that this valida-  
778 tion approach requires replication, whereas cross-  
779 validation does not.

780 Next, the analysts *simulate* this new scenario  
781 with new non-overlapping PRN, and get  $\mathbf{w}_{n+1}$ . To  
782 estimate the variance of this simulation output, the  
783 analysts may again use  $m$  replicates, resulting in  
784  $\bar{\mathbf{w}}_{n+1}$  and  $\widehat{\text{var}}(\bar{\mathbf{w}}_{n+1})$ .

785 I recommend comparing the regression predic-  
786 tion and the simulation output through a Student  $t$   
787 test

$$t_{m-1} = \frac{\hat{\mathbf{y}}_{n+1} - \bar{\mathbf{w}}_{n+1}}{\{\widehat{\text{var}}(\hat{\mathbf{y}}_{n+1}) + \widehat{\text{var}}(\bar{\mathbf{w}}_{n+1})\}^{1/2}}. \quad (\text{A.2})$$

789 The analysts should reject the metamodel if this  
790 test statistic exceeds the  $1 - \alpha$  quantile of the  $t_{m-1}$   
791 distribution.

792 If the analysts simulate *several* new scenarios,  
793 then they can still apply the  $t$  test in (A.2)—now  
794 combined with Bonferroni's inequality.

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