

Annual Report 2018

University Fund Tilburg University

Tilburg University Fund Foundation



BOARD

Bert Groenewegen (Chair)
 Jacqueline Lommen (Treasurer)
 Astrid van Eeten (Secretary)
 Paul Burghouts (Member)
 Sabine van Gent (Member)
 Koen Becking (Member)

The Board met five times in 2018. The members of the Board are not remunerated for their work. Similarly, the members of the Audit Committee, Investment Committee, and Fundraising Committee are not remunerated for their work. Furthermore, they have not requested, received, or spent financial resources from the Board of the University Fund.

DEVELOPMENT & ALUMNI RELATIONS OFFICE

The University Fund is supported by the staff of the Development & Alumni Relations Office of Tilburg University.

MANAGING DIRECTOR

Frederique Knoet is the director of the University Fund as well as head of the Development & Alumni Relations Office.



Paul Burghouts - Astrid van Eeten - Koen Becking - Jacqueline Lommen - Bert Groenewegen - Sabine van Gent

PREFACE

Dear donor,

I have been chairman of the Tilburg University Fund Foundation since September 2018, and so I now have the opportunity of writing this foreword. I have been closely involved with the university for a long time as an alumnus and as a donor to the University Fund, mainly in order to give something back to the university that has given me so much to be thankful for. It is a great pleasure to return to the campus each year for the donor event. Last year, I attended Professor Hein Fleuren's masterclass on how we can use data science to make Zero Hunger a reality. I was also able to meet students who have been supported by the University Fund. One of those I spoke to was Sunday, whose education at Tilburg University has given him the opportunity to help rebuild his country, Liberia. It is wonderful to see the impact of the donations to the University Fund. It is, therefore, an honor to be its chairman; a role I took on with pleasure and which gives me energy. The University Fund is making huge advances and is helping to achieve great ambitions. But setting ambitions is one thing. Carrying them out is something completely different. The university has asked me as chairman of the Fund to assist with that. And I am very happy to do so.

Why does the university need donations? Sources of funding are under increasing pressure. The number of students is growing rapidly but resources from the government are not keeping pace. Philanthropy is a source of supplementary funding for education and research. And, as at other universities around the world, it is reasonably obvious to involve the alumni in this. This provides my alma mater with both financial facilities and an enthusiastic community of alumni and stakeholders. Together, we enhance the social impact of Tilburg University. I saw our community of engaged donors and volunteers grow in 2018, and, during that year, 1,958 donors supported the University Fund with almost €350,000. Using this income and that from previous years, we were able to provide over €400,000 to support education, research, and alumni projects during the year.

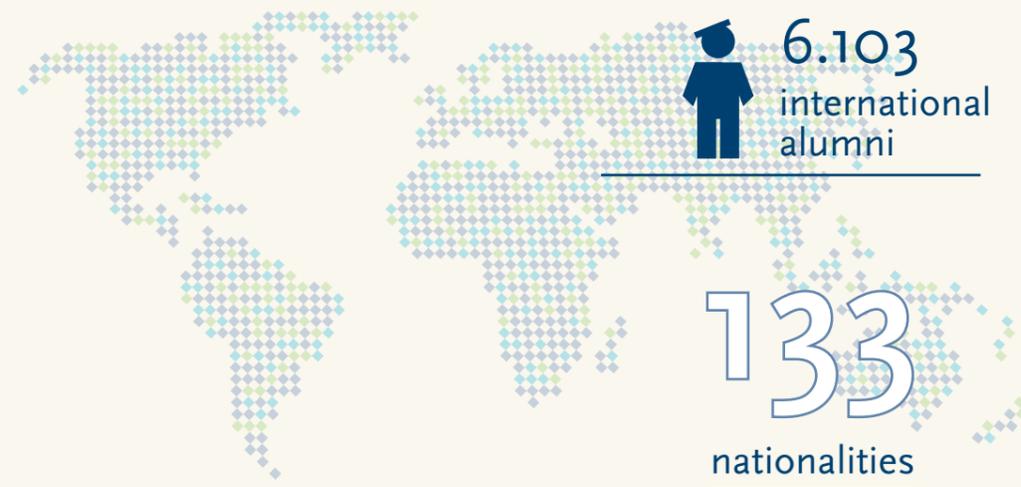
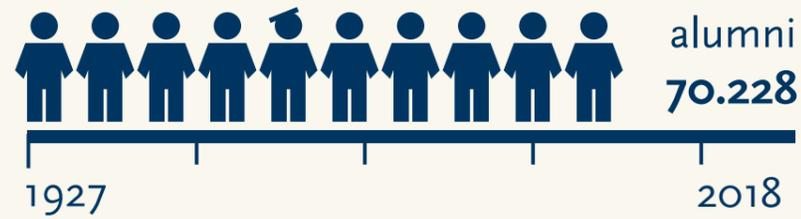
Impact includes the word "act": I like that. You have also acted and I would like to thank you very much. Together with the other Board members and a Fundraising Committee, I will strive to get many more alumni involved. Together, we can make the world a little better through education and research. We want this community to grow and so generate funds that make these fine projects possible. We are creating space for sharing knowledge and for personal or professional growth. This is, after all, about a university, and it is precisely that knowledge and expertise that makes it so attractive to me.

I hope that you, like me, will enjoy seeing what impact was achieved in 2018. I also hope to meet many of you at our donor event on Saturday September 28, 2019, when others with an interest in our projects will of course also be very welcome!

Kind regards,

Bert Groenewegen
 Chairman of the Tilburg University Fund Foundation

ALUMNI



DEGREES IN 2018



TILBURG UNIVERSITY

By deepening our understanding of the inner workings of society, Tilburg University strives to contribute to societal progress. In cooperation with social partners we conduct high-quality research with a focus on three strategic themes: *Empowering a Resilient Society*, *Enhancing Health and Wellbeing*, and *Creating Value from Data*. We innovate through research, learning and understanding. **Understanding Society.**

Tilburg University was founded in 1927 and has contributed to monodisciplinary as well as multidisciplinary research and education in the humanities and the social sciences. Our students are developing the knowledge, skills and character needed to face the challenges of the 21st century. We are educating them to become responsible and enterprising thinkers who are prepared for leadership roles in the society of the future. We accomplish this through high-quality academic education and an international green campus.

DONORS



DONATIONS IN 2018



VOLUNTEERS IN 2018



Many alumni volunteered their services for the university in 2018. For example, members of the Alumni Panel take part in our research by replying to surveys, alumni give us feedback and are prepared to offer guest lectures for our students. Many alumni also work in alumni associations and student recruitment.

* Since the establishment of the University Fund in 2008.



The objective of the Tilburg University Fund Foundation is to promote education, research, and impact in relation to Tilburg University and everything connected to this in the broadest sense. Tilburg University creates social impact through education and research focusing on three promising but challenging strategic themes: empowering a resilient society, enhancing health and wellbeing, and creating value from data. These themes are drawn from the Dutch National Research Agenda and contribute to the United Nations' Sustainable Development Goals. In this way, Tilburg University is putting its motto 'Understanding Society' into practice and offering others the opportunity to change their lives or make an impact in society. A number of projects have been brought together in a "box," which guided the Fundraising Committee on its way in 2018.

Creating impACT together

Scholarship program



With its social engagement, the Tilburg University Fund Foundation is making education at Tilburg University accessible for talented international students who lack financial resources. Studying in the EU is very expensive for young people from outside the EU as they are not eligible for the discounts that EU students receive on their tuition fees. In addition, the cost of living is often much higher in the Netherlands than in their home countries. A range of scholarships have been granted to highly talented students from around the world thanks to gifts from alumni and companies with close links to Tilburg University.

Data Science for humanitarian innovation



There are more than 65 million displaced people around the world. On average, refugees spend 17 years in a camp. During that time, their lives are on hold and so many of them decide to leave the camps and move to cities. They face considerable risks: exploitation, human trafficking, poor living conditions, poverty, and a lack of medical care and education for their children. They also drop out of sight for aid organizations. What choices do migrants and refugees make and why? How can we support them better? And how can we improve their living conditions and security? If Tilburg University can identify this, we can offer the refugees much more effective help.

Digital disruption



Bitcoins, Uber, Airbnb, the music industry, and travel organizations; digitalization and technological progress are overturning existing markets. Innovative business models and surprising products and services are proliferating. Digital and technological developments have a major effect on society, including in our region. How do you ensure that digitalization does not disrupt your business but offers new opportunities? Research into these effects is giving us greater insight into how SMEs and others can respond. Along with our students, we can assist and advise industries or individual companies about what these developments and trends mean for them.

Inclusive technology



In the Netherlands, differences in labor participation between regular workers and people with a disability or disadvantage in the labor market, are the greatest in Europe. The participation of the first group is high while that of the second group is very low. Furthermore, this second group may be threatened by technology as they could lose the work they do to robots. But not if it is up to Tilburg University. We want to deploy robots to keep these people employed or help them. Social technology is making the Netherlands more inclusive: all-inclusive.

Outreaching Honors Program



Who will tomorrow's leaders be? And how can we ensure that they are best equipped to take on their tasks? As part of the Outreaching Honors program, Tilburg University has presented talented, ambitious students with greater challenges and inspiration since 2010. The program offers students the chance to develop further alongside their existing study programs, improving not only their knowledge level but also their personal skills. It helps them on their way to making a difference in the future in a continuously changing society.

Pre-Bachelor's program for refugees



Ambitious, well-educated refugees risk falling behind if they do not have the chance to develop their talents further. This is annoying and demoralizing for them and above all a waste for society, because we are missing out on their talents. Younger refugees are already performing well at MBO (secondary vocational education) level 3 studies, while we know that another group has more to offer. Each year, Tilburg University attracts many international students with scholarships. But this talent is already available in the country and so what could be better or simpler than to help them pursue their dreams and get their lives back in order? We offer these refugees an opportunity to develop their talents and ensure they can move forward from pre-Bachelor's to a university education.

Societal Enterprise Solution Center



Look around you: illnesses, climate change, refugee crises, environmental issues, overcrowded cities, social unrest, and unemployment. Tilburg University is tackling these societal challenges while keeping the United Nations' Sustainable Development Goals in mind. Then imagine yourself in the future: it is a little better, partly due to the creative ideas and entrepreneurship of Tilburg University students. We believe that social enterprise is not an option but a necessity. As a result, it is necessary to link today's students with civil society organizations, to teach them about entrepreneurship, and to cooperate on improving large and small social challenges. We therefore want to create a space where this is worked on daily. A space that gives rise to ideas that offer answers to social challenges.

Zero Hunger Lab



Say there is a famine as a result of drought, a humanitarian crisis because of a war or that somewhere in the world there has been an earthquake. How do you ensure that the victims have enough food? And how do you help as many people as possible with limited resources and few aid workers? A huge number of factors play a role in this, such as safety, location, operation of local agricultural production and markets, infrastructure, transport, and facilities in the available ports. How do you allow for all these factors? How do you choose the best scenario? The answer: by using scientific models, namely data science. By using data science, we can help solve these urgent, global problems. Tilburg University, together with partners, wants to bring together its expertise and strengths and set up the Data Science for Zero Hunger Lab in order to bring about a world with sustainable and healthy food for everyone.

TILBURG AFRICA STUDENT & KNOWLEDGE EXCHANGE PROGRAM

Towards Knowledge Societies

Differences in legal systems

With the support of donors, the University Fund can offer unique opportunities to students. A good example is the Tilburg Africa Student & Knowledge Exchange program, organized by Tilburg University in cooperation with universities in Zimbabwe and South Africa. In the summer of 2018, eight students from Tilburg Law School were able to travel to Zimbabwe to discuss the differences in legal systems in Europe and Africa with students of Midlands State University. They had a week of interactive lectures, presentations and workshops working alongside students and staff of Midlands State University. Besides the Tilburg University students, Professors Willem van Genugten and Corien Prins took part in the program. They volunteered to lead a group of some 35 students together with six lecturers from Midlands State University and North-West University in South Africa. Each university contributed to this project, preparing the courses, accommodation, speakers, support, and evening social programs, including a BBQ organized by students.

A different perspective

First-year Global Law student Daniel Knaap was one of the students selected for the unique opportunity of developing a different perspective on global challenges. Daniel says that many subjects addressed in the teaching at Tilburg have a European perspective. During the summer, he learnt about new subjects and gained different perspectives on legal systems. "I had never before thought about the subjects that were discussed, such as Black Economic Empowerment in South Africa or the problem of mines in Zimbabwe. Legislation in Zimbabwe is also different. The constitutional arrangements are different from here."

Daniel wants to specialize on Africa in his future career and participation in this project has confirmed his decision. "This opportunity was hugely valuable to me. It offered perspectives that you could not obtain in any other way. You can read about certain situations in the news but speaking about them with students and learning their points of view was a fantastic experience."

Difference between theory and practice

Pre-Master's student Sarah el Yaacoubi says that the past year was particularly relevant because of the political situation in Zimbabwe. "We were there around the time that President Mugabe had left office. We noticed the longer we worked together, the more conversations we were able to have with the population. They became more and more open. I still have weekly contact with students from Zimbabwe. They keep me up to date and tell me about the political situation there. It is a very different world from here." The elections prompted lively debate, which, in contrast to earlier ones, did not address the nature of the Mugabe regime. There was more talk about possible, hoped-for change. There are of course still issues such as the large-scale disappearance of public money, corruption, arbitrary government decisions, the limited role of the law in many areas, large discrepancies between the law in the books and the law in practice, the absence of a proper investment climate, and high levels of unemployment. At the same time, the students' discussions were dominated by possible future scenarios for the country depending on which presidential candidate won. One of the candidates, currently a lecturer at the Law School of Midlands State University, turned up during dinner on the Thursday evening. This offered the students the



chance to learn about his perspective on the challenges facing the country.

Helping young people find their way

Right now, in these times of new hope, it is clear why this project is so relevant: helping young people find their way in reconstructing the country if there actually is a new era after the approaching elections, even if it comes slowly. Sarah: "This project has given me so much. It has prompted me to think outside the framework of Dutch law and to expand my knowledge. It is fun to consider with other students how the future can be improved. It is great that Tilburg University can offer such opportunities."

Future

The Tilburg Africa Student & Knowledge Exchange project allows students and lecturers to share knowledge available in Tilburg with various African

countries. We are using donations to this project to create a platform where African students gain the knowledge to tackle social and economic problems in their own countries. This project is co-funded by a number of major donors. Just before the summer school this year, it became known that the Dutch embassy in Zimbabwe had awarded a grant to the project. Thanks in particular to the efforts of alumnus Max van Dam in preparing the application, €15,000 was awarded to be spent over three years. The embassy's commitment was also clear from the presence of the Dutch ambassador, Ms. Barbara van Hellemond at the opening of the week, where she offered a brief introduction to Dutch investment in Zimbabwe and policy decisions that will be made in the next few years. Tilburg and African students will be able to make use of this unique opportunity certainly for the next three years and –with your help– hopefully for much longer.

Together we make a difference

Phone campaign

Each year since 2009, students have been contacting Tilburg University alumni. Once again this year, there was a good chance that you were called and asked “How was your time at Tilburg University?” Inspiring conversations with alumni, in which students explained the activities the university was planning to organize for them in the coming year. The students also asked alumni if they would be interested in getting involved in a number of important projects for their alma mater. Alumni spoke very enthusiastically about their student days, and it was great to see that so many have fond memories. Almost 35% of the alumni who were contacted said they would make a donation. Our students spoke to almost 4,000 alumni resulting in the fantastic amount of over €170,000. The donations are used to fund scholarships for international students and to support various educational and research projects. Unlike in earlier years, the fundraising and disbursement of monies is on a university-wide level instead of a faculty level. Alumni of the Tilburg School of Humanities and Digital Sciences and Tilburg School of Catholic Theology were called for the first time this year. This year, also for the first time, we approached our international alumni as well: a growing group.

Deans' Circle



The Deans' Circle consists of a group of important supporters of Tilburg University. With long-term financial contributions of €500 or more per year, they create scholarships for students—students who would not be able to study without financial support and students who deserve this opportunity but who, due to circumstances in their home countries or their personal situation, cannot for financial reasons fulfill their dreams for the future. On June 21, the last Deans' Circle lecture was followed by a dinner. An excellent meeting between alumni and scholarship students who have been supported by this initiative. During this dinner, Deans' Circle scholarship student, Tea Kipshidze, explained what the scholarship meant to her.

HAVE A SEAT

The Have a Seat program was launched in 2017 and enjoyed success in 2018. It is a fine initiative that literally connects alumni with the campus: by adopting a seat, alumni join forces to make student scholarships possible. The seats are in the largest lecture hall of the new CUBE educational and independent study center, which opened in September 2018. CUBE was officially inaugurated on June 12, in the presence of the mayor of Tilburg, Theo Weterings. A special moment for Tilburg University, but also for the first Have a Seat donors, who were able to sit on their seats for the first time. Over 200 seats have now been adopted.

A plaque with your name and, if you wish, a quote is attached to the seat you adopt. Students can even get in touch with the alumni whose seat has made it possible for them to study at the university via www.tilburguniversity.edu/haveaseat. Seats are adopted for a minimum of five years for a fixed amount of €50 per year. The proceeds are used to support students in developing their talents:

- Students who are in difficulties as a result of extreme circumstances and need a small financial sum to complete their studies.
- Talented top-level sports students who need financial support to attend an event or program abroad.
- International students who want to do a Master's program in Tilburg, but cannot afford it without support.

Thanks to donations to the Have a Seat project, in 2018 six top-level sports students received a small financial contribution so they are better able to combine their studies and top-level sport. We were also able to help two students, Nolly Mlandu and Zahra Sultany, to complete their program; something that would have been impossible without financial support.

PROFESSOR COBBENHAGEN FOUNDATION

The Professor Cobbenhagen Foundation (SPC) and the Friends of Cobbenhagen alumni network, established at the initiative of a group of alumni, were founded before one could speak of alumni policies at Tilburg University. The foundation originated from the Tilburg Academic Economic Circle (TAEK) and is the traditional Tilburg University reunion association. The Friends of Cobbenhagen network retains its independent character.

The aim of the SPC is to form a relevant network for alumni, where they can make contacts and gain knowledge that is useful for both personal or professional development and growth. The SPC also strives for the alumni network to become very close to the university so that there is always contact between the university and the members of Friends of Cobbenhagen. They offer the university help and advice when it comes to supporting alumni policies.

The university has always received financial support from the Friends, and this is hugely appreciated. This support has been invaluable in the development of the Alumni Office as we know it and the emergence of several alumni associations. Through the University Fund, the SPC supports a range of initiatives that link the alumni community and the university, contributing to the impact of Tilburg University. In 2018, these included the development of an online magazine (expected in the summer of 2019) and the Friends of Cobbenhagen Lecture.

Friends of Cobbenhagen Lecture

In 2018, part of the contribution of the Friends was used to organize the Friends of Cobbenhagen Lecture. Every year for four years (2017-2020), the Friends of Cobbenhagen, in cooperation with the Tilburg University Society, is inviting an internationally acclaimed academic to present his/her views on current developments in society. In this way, they contribute actively to the international orientation of Dutch politics, research, education, and business. The Lecture also aims to appeal to a new audience and attract potential members of the Friends of Cobbenhagen. On Friday January 26, 2018, Professor Viktor Mayer-Schönberger gave the second Friends of Cobbenhagen Lecture entitled "Towards a digital society". Professor Mayer-Schönberger is professor of Internet Governance and Regulation at the Oxford Internet Institute (OII) at Oxford University and is affiliated to the Belfer Center of Science and International Affairs at Harvard University.





Sunday Heagbetus' journey from his home country Liberia to Tilburg University can be described as remarkable to say the very least. A real go-getter, he more than deserved his Master's degree in Economics (Sustainability & Growth track).

SUNDAY HEAGBETUS

“This opportunity changed my life”

Snakebite

Sunday had to stand on his own two feet from an early age. His mother died when he was 12 after having been bitten by a snake. A year later, he also lost his father as a result of this event. From then on, he was alone and had to care for his brothers and sisters. To pay for his education, he changed money and sold paraffin for lamps in the evenings. “Whilst changing money, I studied as hard as I could because I knew how important school was.”

Choosing a sustainable future

On top of all these challenges, when he was 19, Sunday's fiancée became pregnant with a daughter. They wanted to stay together but he realized that a child brought extra responsibility. He decided that studying was the best way to ensure a sound and sustainable future in which he could look after his whole family. He moved to the capital, Monrovia, for a Bachelor's in economics at the University of Liberia. “To make ends meet I started mentoring other students and, eventually, I taught at various secondary schools. Sometimes I was given a little money or food.” After four years of hard work, he graduated. He got a volunteer job as a research assistant at the University of Liberia. He has no shortage of capabilities. But he had not reached his goal yet.

“Tears rolled down my cheeks”

He has known poverty, when he worried every day about where he would sleep and what he could eat and about his family and his future. He deliberately invested his hard-earned money in a laptop so he could apply for scholarships and do a Master's program abroad. The alliance between the University of Liberia and Tilburg University offered the solution. “At first, I didn't believe it when I heard that I would be able to go to Tilburg

University. I only realized what I had achieved when I was in the lecture hall. And tears rolled down my cheeks. This opportunity is really unique for me as a Liberian and has changed my life.”

Huge impact

Sunday feels a huge responsibility for his wife, daughter, brothers and sisters, his university, his fellow citizens, his future and that of the country as a whole. “I try to be a source of inspiration for all of them and I am extremely grateful to the Tilburg University alumni who made this possible. I was able to change my life and that of others. And I am not the only one who is benefitting! My aim is to help Liberia move forward. To get my wonderful country out of its economic mess.”

Diploma for this go-getter

After several attempts to pass the Game Theory 1 exam, it turned out that the only way to complete his Master's program was to repeat the whole course. The University Fund offered him an extension to his scholarship. He decided not only to do Game Theory 1 but also Game Theory 2 to improve his chances of passing the first subject. He succeeded and graduated on January 14, 2019, with an extra subject. Sunday is back in Liberia and working at the University of Liberia. “Obviously the University Fund has had a huge influence on my life. I am grateful that I am a member of the educated class in my country and that I can add value to the University of Liberia and my country as a whole.”

TAKING ON TOMORROW'S CHALLENGES

Tilburg University wants to contribute to the quality of the society of today and tomorrow in its own unique way. A real challenge!

OBJECTIVES

The primary role of the University Fund is to be the vehicle with which Tilburg University can raise funds, attract them in a tax-friendly way, and manage and allocate them transparently. The Fund has a strong, warm relationship with the university and is positioned in close proximity. Tilburg University's research, education, impact, and facilities are the only goals for which funds are raised and disbursed. The Tilburg University Fund Foundation is responsible for raising and managing these funds. In April 2018, the Board of the Tilburg University Fund Foundation updated its constitution and appointed a new chair. An Investment Committee, Audit Committee, and Fundraising Committee have also been established. The objectives of the University Fund and the role of the Board have been defined more clearly.

1. The objective of the Tilburg University Fund is to promote education, research and impact in relation to Tilburg University and everything connected to this in the broadest sense.
2. The Tilburg University Fund strives to achieve this objective by, among other things:
 - a. raising funds;
 - b. independent, prudent management and use of the funds raised;
 - c. making financial resources available to Tilburg University and its staff, students, and alumni;
 - d. performing any further action that relates to or which benefits from the above in the broadest sense.

In practice, this comes down to the following:

- providing scholarship programs for international students who lack sufficient financial resources and for talented students of Tilburg University who want to study at top universities abroad to develop themselves further;
- running professional phone campaigns, middle and major giving programs to support implementation of the objectives of the Tilburg University Fund Foundation (research, education and impact), plus active promotion of opportunities to create a named fund or leave a legacy to the university.

PRINCIPLES

When raising funds, the Development & Alumni Relations office (DARO) fulfills an initiating and facilitating role for the Tilburg University Fund Foundation. It organizes active requests for funds but is also supply driven.

The Board is assisted in the management and allocation of the funds raised by an Investment Committee, made up of alumni, that advises on allocating non-earmarked funds (funds for which a donor has not designated a specific use). In its advice, the Committee applies the criteria established by the Board together with Tilburg University. The Audit Committee supports the Board in forming an opinion on and the preparation of decisions on the financial statements and interim financial reports. The Fundraising Committee offers support by opening up networks for attracting donations.

RESULTS

Giving to a university is investing in the future. With donations totaling €348,407 in 2018, the University Fund was able to support exceptional students as well as educational, research and alumni projects. Four students received scholarships to start their Master's program at Tilburg University. Two students were granted extensions to their alumni scholarships, giving them the basis for a good career and enabling them to contribute to society. Two students received Have a Seat scholarships so that they could complete their programs and six top-level sports students were supported so that they could develop their talents further along with their studies. We have made exceptional educational projects possible, such as the Tilburg Africa Student & Knowledge Exchange program in which students from Tilburg share their knowledge with students in Africa. We were also able to support research that helps solve societal problems. This research is in line with the Tilburg University motto: Understanding Society.

The Deans' Circle concept has been amended since it is proving difficult to attract new people. The name Deans' Circle has been dropped. The donors are now part of the Middle Giving Program and like other donors to that program have been offered a seat in the Have a Seat program. They can, therefore, help the donor community to grow by ensuring that someone sits next to them.

FUTURE

The Major Giving Program for the University Fund was launched in 2018, providing cohesion with the impact themes defined by the university. A Fundraising Committee has been established to support this program and the presidency of the Board is combined with the presidency of the Fundraising Committee. There is also close cooperation with the Tilburg University Impact Team. This team sets up research programs with societal involvement, for the themes of empowering a resilient society, enhancing health and wellbeing, and creating value from data. Cooperation with this team ensures that projects with societal involvement are boosted by donations from society and especially from the alumni community.

These initiatives will be developed during 2019. We will fully focus on relationship management, recruiting and managing the relationships embraced by the University Fund, and promoting their importance. The Fundraising Committee will also be expanded to create greater support so that more of the university's contacts and alumni can be actively approached.

ANNUAL STATEMENT 2018

KEY FIGURES

	2018	2017	2016	2015	2014
Donations received	€ 348.407	€ 400.119	€ 394.282	€ 397.770	€ 378.572
Disbursements	€ 424.383	€ 251.969	€ 515.077	€ 334.275	€ 228.023
Bank charges	€ 1.104	€ 998	€ 991	€ 900	€ 794
Reserve	€ 457.430	€ 534.510	€ 387.358	€ 509.144	€ 446.545

BALANCE SHEET AT DECEMBER 31, 2018 (after appropriation of the result, all amounts in €)

	31-12-2018	31-12-2017
Assets		
Income receivable	1.250	6.801
Cash and cash equivalents	456.180	527.709
Total assets	457.430	534.510
Liabilities		
Creditors or Expenses payable	0	0
General reserve	457.430	534.510
Total liabilities	457.430	534.510

OPERATIONG ACCOUNT 2018 (all amounts in €)

	2018	2017
Gains		
Donations received	348.407	400.119
Total income	348.407	400.119
Expenses		
Disbursements	424.383	251.969
Other expenses	1.104	998
Total expenses	425.487	252.967
Deficit/surplus	-77.080	147.152

EXPLANATION OF THE ANNUAL STATEMENT

The Tilburg University Fund Foundation is included in the 2018 consolidated financial statements of Tilburg University. Tilburg University provides resources so that the Tilburg University Fund can carry out its work. The Fund is facilitated by the Development & Alumni Relations office. Its personnel and other expenses are consequently included in the financial statements of Tilburg University and not charged to the Tilburg University Fund.

DONATIONS 2018

Fondsen	Received	Disburses
Tilburg University Fund	€ 171.245	€ 274.298
Have a Seat	€ 23.342	€ 6.074
Professor Cobbenhagen Foundation Fund (SPC)	€ 58.008	€ 83.000
Outreaching Honors Program	€ 28.075	€ 0
Professors for Development	€ 225	€ 0
Deans' Circle	€ 15.250	€ 24.000
Tilburg Africa Student & Knowledge Exchange Program	€ 12.200	€ 3.012
Other projects	€ 40.062	€ 34.000
Total	€ 348.407	€ 424.383

GAINS

The Tilburg University Fund Foundation's income (donations received) was €348,407 in 2018, in line with the long-term level. It was slightly less than in previous years mainly because of the ending of the donation from DAF (€100,000 per year). This has been offset in part by additional income at other funds.

OTHER EXPENSES

Other expenses of the Tilburg University Fund Foundation in 2018 amounted to €1,104, comprising bank charges only.

DISBURSED DONATIONS

In 2018, a total of €424,383 was disbursed to or on behalf of Tilburg University, its staff, students, and alumni. Disbursements were made in accordance with criteria set by the Board of the Tilburg University Fund Foundation and in line with any wishes expressed by donors.

OPERATING RESULTS

The cash flow of the University Fund is divided over a number of funds. Donations received and disbursed are allocated to these Funds. Many donations are granted for a period of several years. Disbursements to projects can also be spread over several years. In 2018, there were considerably more disbursements than receipts, leading to an operating deficit, mainly as a result of a substantial provision formed for project applications in 2017. Many of the projects that were funded at that time did not start until 2018. The Board has decided to charge the deficit resulting from the phasing over time to the general reserve of the Tilburg University Fund Foundation.

EXPLANATORY NOTES

There was a completely new procedure for decision-making on funding 2018. A university-wide Investment Committee has been set up to replace the former Faculty Alumni Boards. This committee, made up of alumni, is assisted by an Academic Advisory Council, whose members are Tilburg University academics. Together they advise the Board of the University Fund on projects to be funded. The recommendations are considered against a list of criteria set by the Board of the Tilburg University Fund Foundation and are in line with the Fund's objectives. This new procedure ensures transparent decision-making and prudent disbursement of the donations received. The Board of the University Fund would like to thank the members of the Investment Committee and the Academic Advisory Council for their work in 2018.

TILBURG UNIVERSITY FUND AND PHONE CAMPAIGNS

Donations of €171,245 were received in 2018, including multi-year gifts from phone campaigns of previous years. In 2018, €274,298 was disbursed on projects and scholarship students. The deficit (excess paid out over receipts in a calendar year) resulted from a large provision formed during the project application round in 2017. Many of the projects which were granted funding did not start until 2018. The financial effects of the phasing over time are being covered through the general reserve of the University Fund.

HAVE A SEAT

In 2018, donations of €23,342 were received and €6,074 was disbursed for six top-level sport scholarships and two scholarships for students in financial difficulty. The surplus was added to the general reserve.

PROFESSOR COBBENHAGEN FOUNDATION FUND

In 2018, the program received €58,008 from the SPC and this was supplemented by part of this Fund's reserve. A total of €68,000 was disbursed to DARO to fund alumni activities. An amount of €15,000 was also used to support the Friends of Cobbenhagen Lecture organized by Tilburg University in January 2018.

Not all the donations from the SPC were disbursed in 2014 and 2015, creating a general reserve in this Fund. Part of this was used in 2018 to develop an online magazine. Over the next few years, this reserve will be used for the Friends of Cobbenhagen Lectures, the further development of the online magazine and activities still being developed. All this will be undertaken in close consultation with the donor, The Professor Cobbenhagen Foundation.

OUTREACHING HONORS PROGRAM

This program received €28,075 in 2018. As the program is at a transitional stage, it has been decided in consultation with the donors that part of the funding will be used for a new start after a redesign. Consequently, no disbursements were made in 2018. The reserve at the University Fund will be used to fund the new program as of 2019. The surplus for 2018 was added to the general reserve.

PROFESSORS FOR DEVELOPMENT

Donations of €225 were received in 2018. No expenses were incurred and so no donations were disbursed on this project. The surplus was added to the general reserve. The project leaders indicate that costs will be incurred again for the project in 2019 and that these will be covered by the Fund.

DEANS' CIRCLE

Donations of €15,250 were received in 2018 and €24,000 was disbursed to two scholarship students. The deficit was covered by the general reserve of the University Fund.

TILBURG AFRICA STUDENT & KNOWLEDGE EXCHANGE PROGRAM

In 2018, donations of €12,200 were received and €3,012 was disbursed. The surplus was added to the general reserve.

OTHER PROJECTS

In 2016, a number of residual items were combined into a fund for other projects. This fund has since also been used for donations not earmarked for a specific program or project or for projects of a short-term or ad-hoc nature. In 2018, Tilburg University's Library & IT Services Division sold old hardware and donated the proceeds (€12,261) to the University Fund. In addition, a number of individual donations totaling €7,801 were received.

Since 2018, the 'Other projects' fund has also been used to allow Tilburg students to participate in the Top China Program. Philips made a donation towards this program, which is used for scholarships for students on internships in China. The fund received €20,000 and disbursed €28,750 for this program in 2018. A donation to cover the deficit of €8,750 has already been committed and will be received in 2019.

'Other projects' also granted three students scholarships to take part in the United Netherlands program in 2018. Each received €1,750 to cover part of the costs of this program.

The surplus for 2018 was added to the general reserve.

DONORS

IN 2018 WE WELCOMED MANY NEW DONORS* WITH THE PHONE CAMPAIGN, HAVE A SEAT AND THE DEANS' CIRCLE. THANK YOU FOR YOUR SUPPORT!

PHONE CAMPAIGN 2018

Niels van der Aa	Simone Bosma	Eef Dooren	P.H.M. Hangx	Arjan de Jong	Krista Lucassen	Maarten van Pinxteren	Peter-Jan van Steenberg
Jolanda Aalbers	Michel Boukens	Huub Dormans	Pascal van den Hark	René de Jong	Odette Luijten	Mirjam van de Pol	Nadja Stein
Tietsje Abee	Dennis van Breemen	Rudy Douven	Monique van der Harst	Remco Jorna	Wil Maas	Emmie Portengen	Mark Sterke
Edward van Acht	Diana van Breugel	Thomas van Dreumel	Wieke Hart	Jorg van Kalken	Emiel Maasland	Karlien Postelmans	Straetegis B.V.
Jerney Adriaens	Sjaak Bronkhorst	Janine Driessen	Rianne de Heer	Piet van de Kar	Nellie van der Made	Norbert Pot	Heleen Strating
Piet Allaart	Freek Brouwer	Jeroen Drijver	Stefan Heesakkers	Meryem Karademirli	Thijs Maenhout	Marcel Probst	Linda Suppers
Carlos Alonso Emmerik	Edwin Brouwers	Jan Drissen	Marcel van Heeswijk	Erdal Kaya	Azarmidokht Maghsoudi	Anja Putters	Carla Surewaard
Martijn Antzoulatos-Borgstein	Joris de Bruijn	Linda van Duijnhoven	Bas van der Heijden	Nicole Keizer	Ines Mandic	José de Quaedvlieg	Emiel Suverein
Patrick Ariëns	Michiel Buijs	Marlie van Dun	Inge van der Heijden-Smits	Hein Kempenaars	Paul Mangnus	Martijn Quicken	Caroline Tan
Ieke van As	Bas Buijs	Ludo van Dun	Jeroen van Heiningen	Atse Kemper	Paul Marcelis	Joey Radstaat	Annelies Teelen
Wim van Assenbergh	Cris Caanen	Ali Durmus	Hanneke van der Helm	Jan Kempes	Joseph van der Marck	Joop Ras	Janneke Tegels
Valerie Aussems	Joris de Caluwé	Hans van Duuren	Jos Hermans	Pieter Kerckhaert	Monique Marquenie	Anouk Rennen	Jan-Pieter Teunisse
Janine Bakker	Harold Candell	Nienke Eckhardt	Sofie van Herpen	Hillegonde Kiewiet	Saskia Martens	Egon van Riel	Paul van Thienen
Antoon Bakx	Hans Ceelaert	Paul van de Eerden	Eric Hetteema	Ilse Klaassen	P.J.M. Martens	Fleur van Riel	Monique Thijssen
Peter Bannink	Claudy Claus	Jaap-Wil Eijkenduijn	Pim Heutink	Math Knollmuller	Nancy Meelkop-Jenneskens	P.C. de Rijk	Johan Thissen
Bertine Bargeman	Loes de Cock	Melleny Eisdien	Conny van den Heykant	Els Kok	Mathieu van Meer	Erik van Rijswijk	Leks Tijssse Klasen
Didier Barrois	Peter Coppens	Stefan van Elk	Marieke Hoefnagel	Joost van Kollenburg	Jan-Willem van der Meere	Coby Roelofs	Sander van Tilburg
Raoul Bartels	Natasja Corver-Rutjens	Laura Engels	Rob Hoeijmans	Onno Kooijman	Gitti Meeuwis	Menno Roozendaal	Luc van den Tillaart
Nathalie Bastiaansen	Peter Croonen	Agabek Enoukyants	Karlijn van Hoek	Anne de Kort-de Croon	Ton van der Meijden	Yanou Rouws	Isabel Timmers
Sylvia Bastiaanssen	Leon Custers	Erkan Ergün	Jose Hoekstra-Kruize	Maartje Kouwenberg	Roy van der Meijden	Lambert Rutges	Pauline Tonkens
Erik Beekhuis	Ayrin van Dal-Peters	Guven Erkaslan	Elise Hofhuis	Bert Kramer	Danielle Melis	Chantal Savelsbergh	Jan-Willem Traas
Aart Jan Bette	Frank van Damme	Cyril Ermans	Raoul Hofland	Aranka Krecting	Sander Mols	Henk Schakenraad	Thijs Trommelen
Sjoerd Beugelsdijk	A.L. Degenaar	Oscar van Ewijk	Femke Hofstee-van der Meulen	Marianne Kremer	Anita Mulder	Johan Scheerhoorn	Wendy van Tuijl
Harro Beusker	Wim Derks	Monique Fischer	Tycho Holleman	Wilfred Krens	Joris Mulder	Luc Scheidel	Angelique Uijtdewilligen
Quirinus van Bijsterveldt	Sjoerd Derx	Jutta Geheniau	Irene van Horrik	Rob van der Kruijs	Miriam Mulders	Willy van Schellings-Bok	Chris Urlings
Karen Boelen	Liselotte Dessauvagine	Noel Geisen	Stephan Horsten	Ger Kruitwagen	Patricia Nacinovic	Chantal de Schepper	Cees de Valk
Janneke de Boer	Eva van Dijk	Ronald Gerards	Jiehui Hu	Ton Kuijlen	Stefan Nas	Afra Schipper	Monique Valoes
Karin Boersma	Arres van Dijk	Siem Gerritsen	Nathalie Hugoosgift	Michelle Kuijpers	Ilse Naves-Scheidel	Lisette Schipper	Annemarie ter Veer
Tessa van Boesschoten	Renske van Dillen	Jos Geurts	Ruud Hurkmans	P.J.M. van Kuppenveld	NCOD	Evelien de Schipper	Mark Vegter
Stefan van den Bogaard	Evert-Jan van der Doe	Marjo van Ginneken	Julia Huveneers	Sigrid van der Laan	Tamara Neeteson	Tom van de Schoot	Ad Vekemans
Levi van den Bogaard	W.J.A.A. Doggen	Cock Gorisse	Youri Jacobi	Sharon Lallush	Liesbeth Neven	Frank van der Schoot	Rinie van de Velde
Jean-Pierre Bongaerts	Anney Dohmen	Arjan de Gouw	Will-Jan Jacobs	Laurens 't Lam	Dieuwke Nieboer	Peter Schreurs	Theo ten Velde
Anja Boost	Maarten van Dommelen	Pim van Grinsven	Ilse Jansen	Anneke Lambermon	Willemijn van Noord	Joep Schreurs	Ange van der Velden-Moret
Thom Boot	Marcel van Dommelen	Dineke de Groot	Stephan Janssen	Mart Landman	Marjolein van Noort	Henk Jan Schuurman	Tineke Veltman
Marieke Bor	Hanneke van Domme-	Coen Gross	Karst Janssen	Jan Laschet	R.G. Noske	Khalid Sedraoui	G.T.W. van de Ven
B.F.M. Bos	len-Schenk	Gerard de Grutter	Lian Jaspers	Claud Leermakers	Andries Nouwens	Neruthiga Sellathuri	Eveline van de Ven
Steffen Bosch	Fleur van Dongen	Eric Haase	Jan Joanknecht	Jan van der Leeuw	Patrick van Oirschot	Clasien Selman	Koen Verhaag
Linde van den Bosch	Duco van Dongen	Harrie Hamers	Anne Jochems	Hilde van Leeuwen	Wim Olieman	Reiny van Silfhout	P.A.M. Verhagen
	Eric Dooms	Jaap Hanekamp		Gerben Legra	Joyce Oomen	Stijn Sips	I.M.A. Verhoeven
				Marcia Lemmens	Judith van Oort	Joost Slabbekoorn	Jan Verhulst
				Paul Lendemeijer	Erwin van Oosten	A.G. Sluijmer	Sabine Vermeltfoort
				Marc Lhoest	Jeroen van Oosterhout	Michiel Smeets	Jan Vermunt
				Hetty Lijftogt	Liesbeth den Otter	Monique Smits	Kevin Verstappen
				Bregje Linssen	Joke Ouwehand	Cor Snijders	Bart Vervaart
				Kees van der Logt	Bart van Overveld	Arno Souren	Joost de Veth
				Arjen Looijen	Bert-Jan Panjoel	Hilda Spelt	View Insight
				Cees van Loon	Dirk Peters	Chiel van Splunder	Miranda Vroon
				Marko Lotens	Frederik Peters	Cedric Stalpers	Teun Vugts

Geert-Jan Waasdorp	Jos van der Wielen	Arno Willems	Lieven van Zandvoort
Stijn van de Walle	Koen van der Wielen	Josca Winter	Chantal van der Zee
Jacco Weijers	Chris Wiggers	Marielle de Wit	Margot van Zeist
Douwe van de Werf	Roy Wijers	Andy Wong	Marga Zwanenburg
Danielle Westenenk	Shireen van Wijngaarden	Geert van der Wulp	
Priscilla Westerhof	Veronika Wilking	Melissa Yap	

HAVE A SEAT

MK2 Audiovisueel B.V.	Emile van Elen	Hengyan Liu	Ilse Scholtes
Alumnivereniging VAPT	Wilko Elsinga	Raúl López	Ineke Sijtsma
Asset	Tom Erkens	Remco Maandag	Gerard Sipkens
Andrea Bakhuizen	Marijn Feddes	Robbert Manders	Ivona Skultétyová
Koen Becking	Diana Galicia Cárcamo	Piet Massuger	Koen Slippens
Remco Beijer	Paul van Geest	Sven Mathijssen	René Smolders
Joba van den Berg-Jansen	Gerard Gilissen	Okke Meeuwes	Etienne Spits
Ron Berndsen	Raymond Godding	Marc Meeuwis	P.H.M. Spronck
Kristian van Bockel	Frans Greidanus	Leon Mertens	Kars Stal
Niko Böhnert	Dianne Griep	Gerlinde Mikolik	Willem Jan Stegeman
Bert van den Boomen	Frank Gruben	Hans Minnaar	Dorothe Straver
Anneke van den Bosch	John Heller	Nolwando Mlandu	Bert Streng
Johannes Boschman	Ron Hendrix	Paul Neisingh	Clemens van Strien
Menno Bouma	Piet-Hein van Herk	Ton Nelissen	Miriam Swaans
Willem Bourgonje	Lars Hodel	Gábor Neszveda	Els Sweeney-Bindels
Janna Brans	Anton van Hoek	Marieke Neve	Carel ten Teije
Marijn Brans	Martin Hommersom	Wilma den Ouden	Selcuk Topcu
Claire Brentjens	Arnoud Janssen	Sofia Papadakaki	Simone Torremans
Jacqueline Buurkes	Pim Jörg	Arjen Pijfers	Antonios Tsiras
Melissa Buyens	Kiril Kalev	Lonneke van der Plas	Artem Vdovenko
Melchor Cabezas Bono	Ramon Keulen	Petra Ploeg	Michelle te Veldhuis
Sann Carriere	Linda van Klink	Denise Poot	Sandra Verbruggen
Hans Ceelaert	Ton van de Klok	Marleen Portengen	Ton Vloet
Erwin Charlier	Anton ten Klooster	Zwier van Puijenbroek	Hans Vossen
Bert Daemen	Leon de Kok	Mark Raaphorst	Thijs van Vugt
Ekin Demir	Vladimir Kordos	Oscar Rivera Arenas	Kees van der Waaij
Paul Dijkstra	Rohan Krishna	Monica Rodriguez Galicia	Junfeng Wang
Anouk van Drie	Harrie Kuijpers	Peter de Rooij	Theo Weterings
Joost Driessen	Pieter Laan	Herman Ruiten	Vincent Wiegerinck
Piet Duffhues	Sylvia Las	Marion Rutgers	Hans van der Wielen
Lieke Dungen	Frans van Liempt	Barkin Saritas	Carol Xiaohui Ye
Patrick van Eekeren	Marcel van der Linden	Wouter Scheepens	Jacqueline van Zutphen

DEANS' CIRCLE

Stefan Bary	Arie Kapteyn	Arie Rijkers	Ivo Verheijden
Geert Duijsters	Alex Lambregts	Linda Ruiters	
Alexander van Eerden	Nieke Martens	Theo Schmit	

COLOPHON

This is a publication of the Tilburg University Fund Foundation

Interviews: Marjolein van Es, Jens Thomaes, Aniek Verhoeven

Editors: Development & Alumni Relations, Tilburg University

Design and production: de Studio | powered by Canon

Photography: Frans van Aarle, Dolph Cantrijn, Wilfried Scholtes

MAILING ADDRESS

Tilburg University
t.a.v. Universiteitsfonds Tilburg
Postbus 90153
5000 LE Tilburg

VISITING ADDRESS

Tilburg University
Warandelaan 2
5037 AB Tilburg
Phone number: 013 - 466 8701

universiteitsfonds@tilburguniversity.edu

www.tilburguniversity.edu/universityfund

IBAN: NL60ABNA0492704287
RSIN: 820384938
KVK: 17240481

